

CMO Selection Scorecard	Diamond Biotechnologies	Garnet Biotherapeutics	Emerald Biologics	Opal Technologies	Ruby BioPharma	Jade Biologicals
Geographic Location	San Francisco CA, USA	Cambridge MA, USA	Dublin, Ireland & San Diego CA, USA	Dusseldorf, Germany	Bangalore, India	Wuhan, China
# of Employees	150	5000	10000	1000	4000	5000
Years in CMO Business	5	15	20	10	15	10
FINANCIAL STABILITY (5%)						
Comments						
QUALITY (20%)						
Comments						
CAPABILITIES/EXPERIENCE (15%)						
Comments						
UPSTREAM PROCESSING (10%)						
Comments						
DOWNSTREAM PROCESSING (10%)						
Comments						
RELATED SERVICES (15%)						
Comments						
REGULATORY EXPERIENCE (10%)						
Comments						
ESTIMATED DURATION (WKS) (15%)						
Comments						
COST COMPETITIVENESS (\$)						
Technology Transfer						
Reg/Tox DS Batch						
Number of Reg/Tox Batches						
GMP DS Batch						
Number of GMP Batches						
Total \$	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Comments						
TOTAL SCORE	0	0	0	0	0	0

1- Lowest Rating
2- Mid Rating
3- Highest Rating